



# ERASMUS +

Information Day  
Reykjavík, Iceland – 24 November 2014

**Capacity Building in Higher  
Education (CBHE)**

# PART I



## The overall idea of the Programme



# Part I: Programme/Partner Countries

## 33 PROGRAMME COUNTRIES

Contribute financially to ERASMUS+

- EU Member States +
- Turkey, Iceland, Liechtenstein
- Norway, Former Yugoslav Republic of Macedonia

PARTNER COUNTRIES > 150

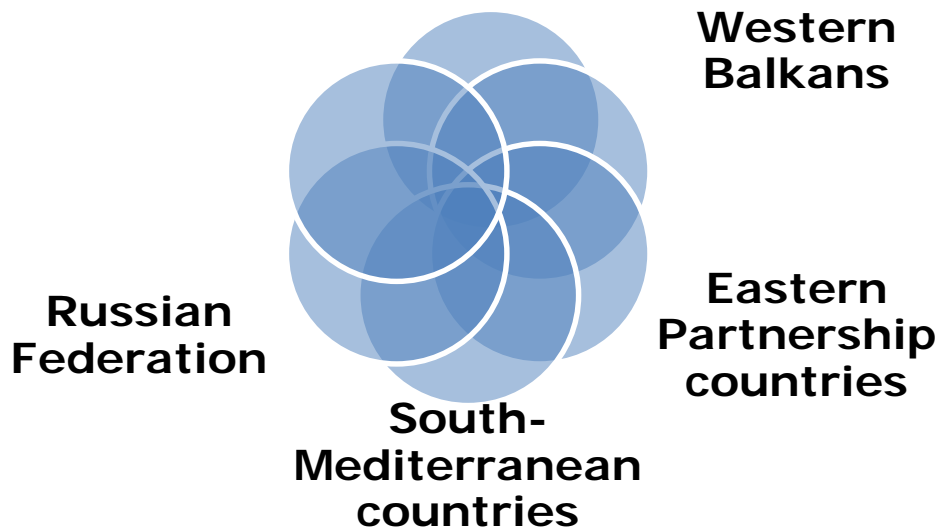


*Target Beneficiaries*



## Part I : Programme/Partner Countries

### Partner Countries Neighbouring the EU



### Other Partner Countries



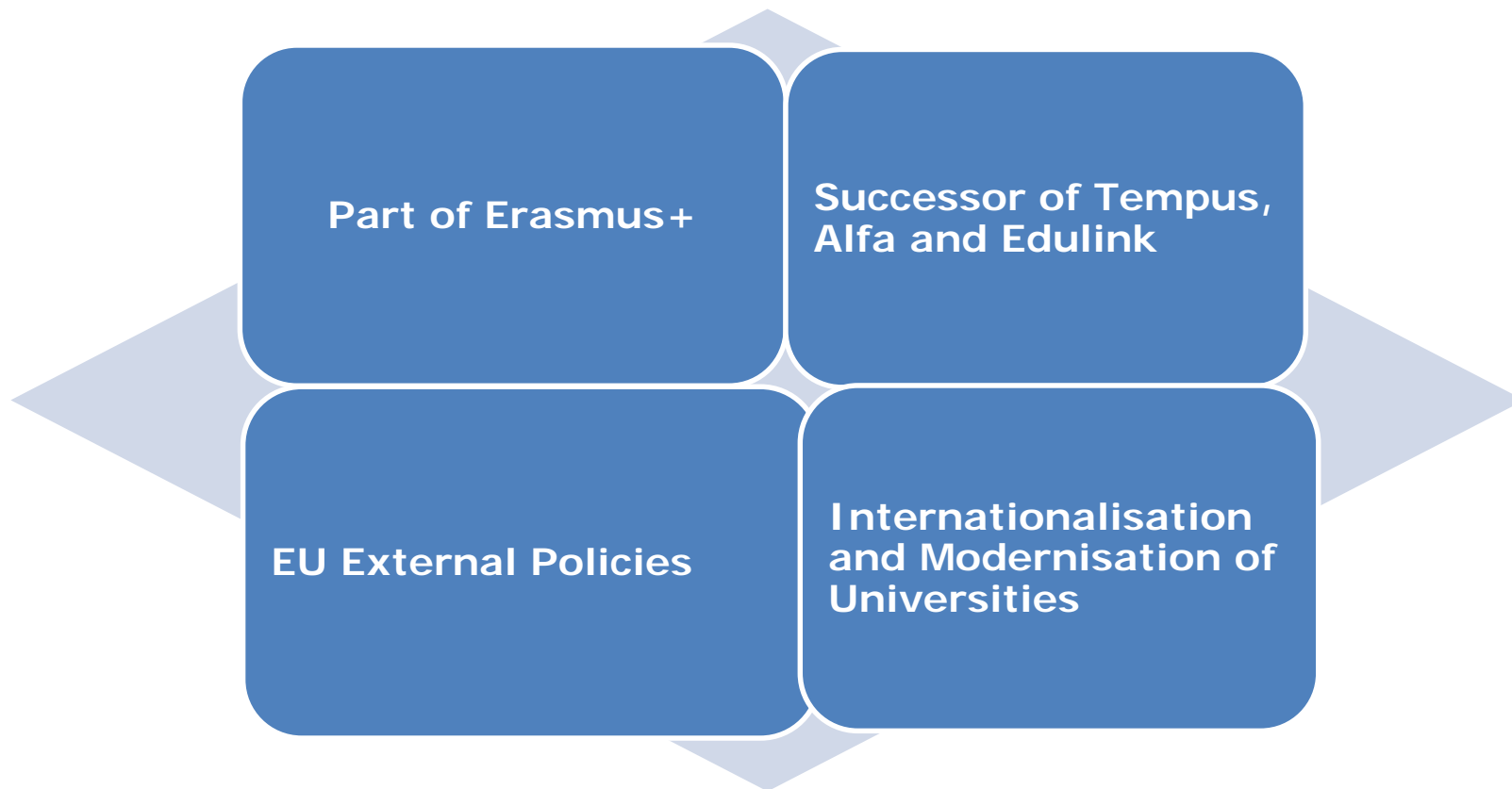


# Tentative budget allocated to CBHE Calls per year (in Million €)

Budget Calls		2014	2015	2016	2017	2018	2019	2020	TOTAL
		No call	1st call	2nd call	3rd call	4th call	5th call	6th call	
<b>TOTAL</b>		<b>0,00</b>	<b>120,78</b>	<b>124,94</b>	<b>129,28</b>	<b>133,81</b>	<b>138,54</b>	<b>143,47</b>	<b>790,83</b>
IPA		0,00	12,67	13,40	14,18	15,00	15,88	16,80	<b>87,93</b>
ENI		0,00	48,44	49,11	49,80	50,49	51,19	51,90	<b>300,93</b>
	South	0,00	28,06	28,45	28,85	29,25	29,65	30,04	<b>174,30</b>
	East	0,00	13,66	13,85	14,05	14,24	14,44	14,65	<b>84,90</b>
	Russia	0,00	6,72	6,81	6,90	7,00	7,10	7,21	<b>41,73</b>
	Bilateral allocation	0,00	0,00	0,00	0,00	0,00	0,00	0,00	<b>0,00</b>
DCI		0,00	59,67	62,42	65,31	68,32	71,47	74,78	<b>401,97</b>
	Asia	0,00	33,46	35,01	36,63	38,32	40,08	41,97	<b>225,47</b>
	Central Asia	0,00	8,68	9,08	9,50	9,94	10,39	10,82	<b>58,40</b>
	Middle East	0,00	1,85	1,93	2,02	2,12	2,21	2,35	<b>12,48</b>
	Latin American	0,00	12,26	12,82	13,41	14,03	14,68	15,36	<b>82,57</b>
	South Africa	0,00	3,42	3,58	3,75	3,92	4,10	4,28	<b>23,05</b>

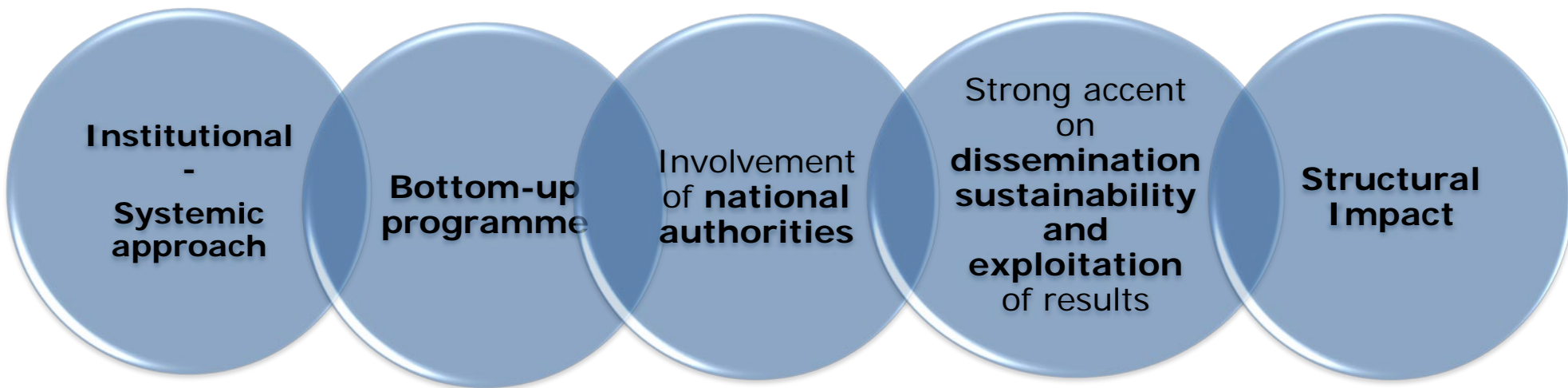


# Part I: Background





# Part I: Background - Approaches





## Part I: What for? - Objectives

Improve the **modernisation** and **quality of HE** and **relevance** for the labour **market and society**

Improve the **competences and skills in HEIs** via innovative education programmes

Enhance the **management, governance and innovation capacities**, as well as the **internationalisation** of HEIs

Increased capacities of national authorities to **modernise their higher education systems**

Foster **regional integration+ cooperation across different regions** of the world





# Part I: How? – Types of Projects

**Joint Projects:** => Impact Institutions

- curriculum development
- university governance & management
- Links between HE **institutions** and the wider economic and social environment

**Structural Projects:** => Impact Systems

- modernisation of policies, governance and management of higher education systems
- Links between HE **systems** and the wider economic and social environment



## Part I : What for? - Activities, Domains

### Joint Projects (impact at institutional level) Examples

- Curricula, courses, learning materials and tools
- Teaching / learning methodologies & pedagogical approaches
- Governance and management systems and structures
- Quality assurance
- University services
- University-enterprise cooperation
- Internationalisation of HEI
- Staff trainings

### Structural Projects (impact at HE system level) Examples

- Bologna-type reforms
- National Qualification Frameworks
- Quality assurance
- New approaches and tools for policy making and monitoring
- Knowledge triangle
- Improve accessibility of HEIs
- Internationalisation of HE systems
- Staff trainings



## Part I: How? Special Mobility Strand



Western Balkans, South-Mediterranean  
and Eastern Partnership countries **ONLY**

**OPTIONAL**

As part of joint and structural project

Additional to the core budget

### For whom?

**Students** registered in HEIs involved in project consortia  
**Staff** employed in a HEI or Enterprise in project consortia

### Activities:

Students: **Study periods, traineeships** (work placements )  
Staff: **A teaching & training periods**

### Duration:

- Students (study – 3 to 12 months, traineeships – 2 to 12 months):
- Staff (academic and non-acad.) (5 days to 2 months) for teaching assignments and/or training periods



## Part I: How? - Special Mobility Strand

- Between Partner countries
- Between Programme and Partner countries  
(both directions)



### Conditions:

- Mobility should be instrumental and integrated in projects objectives (no mobility on its own)
- Added value and/or innovative character of the activities proposed (approx. 40% of the selected projects will receive additional funding)
- Comply with provisions of Erasmus Charter for Higher Education



### **Compulsory:**

***Inter-institutional agreements  
between institutions***

***Learning / mobility agreements  
for students and staff***

***Exemption of fees***



## Part I: Who can Participate? - Eligible Applicants

State-recognised public or private Higher Education Institutions

Associations/ Organizations of Higher Education Institutions

Only for Structural Projects: recognized national or international rector, teacher or student organisations.



Each applicant organisation must be located in a Programme or in a Partner country



## Part I: Who can Participate ? - Eligible Partners

State-recognised public or private HEIs

Any public or private organisation active in the labour market or in the fields of education, training and youth (e.g. enterprise, NGO etc.)

Associations or organisations of HEIs with main focus on HE

International governmental organisation (self-financing basis)



Each participating organisation must be located in a Programme or in an eligible Partner country



## Part I: Who can participate? - Associated Partners



- **Contribute indirectly**
- “Associated partners” are **not considered as part of the consortium** and therefore **cannot benefit from any financial support** from the project
- Ex: non-academic partners providing placement opportunities

# Part II – The Consortia and the financing rules





## Part II: Consortia Structure

### Main Principles

Partnership  
Agreements

#### PROGRAMME COUNTRIES

Min. 3 countries  
min. 1 HEI each

#### PARTNER COUNTRIES

Min. 1 country  
min. 2 HEIs /each

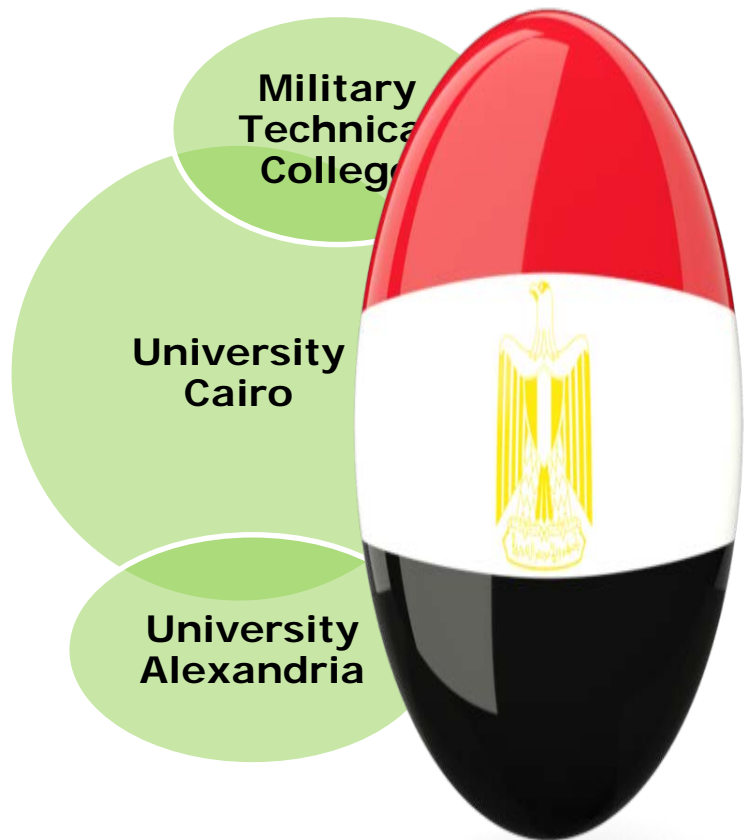
STRUCTURAL  
PROJECTS:  
Partner  
Country  
Ministries  
for HE

At least as many  
Partner Country HEIs as  
Programme Country HEIs

## Example 1: minimum consortia: national project (6 HE institutions)

Min. 1 Partner Country: at least as many HEIs as in the Programme Countries

Min. 3 Programme Countries  
min. 1 HEI each



Bonn University



Rom University

London University



## Example 2: minimum consortia: multi-country project

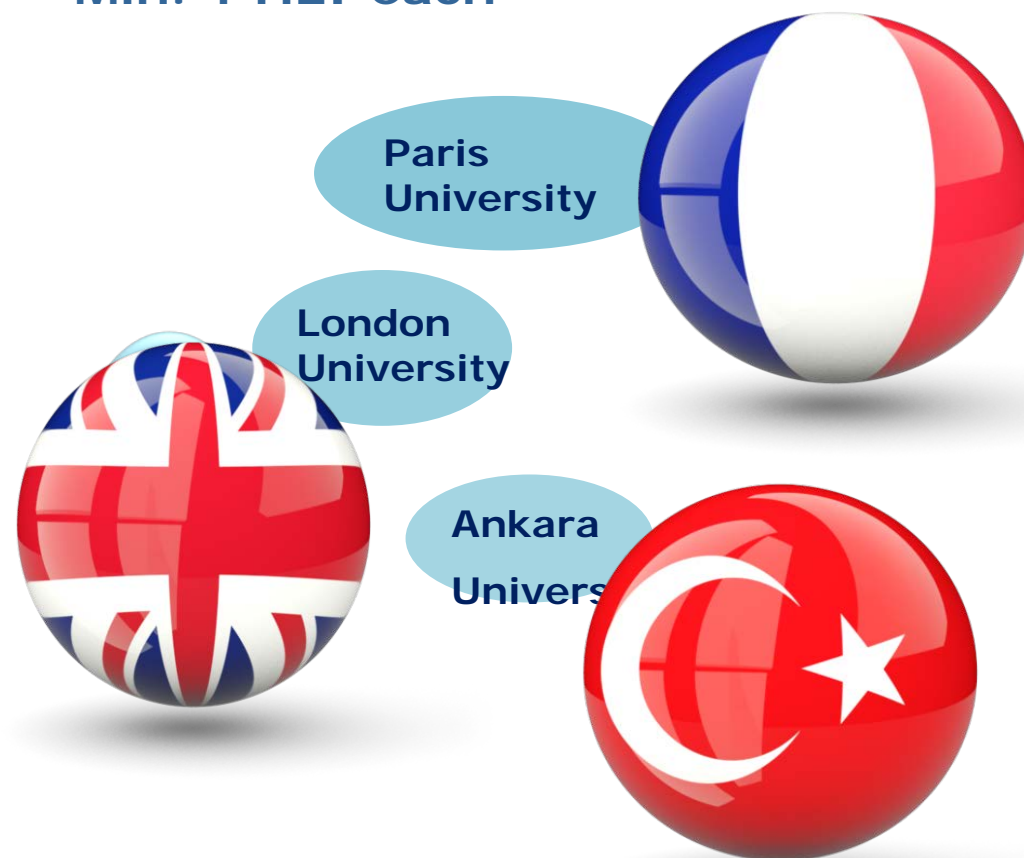
(7 institutions)

Min. 2 Partner Countries

Min. 2 HEIs each

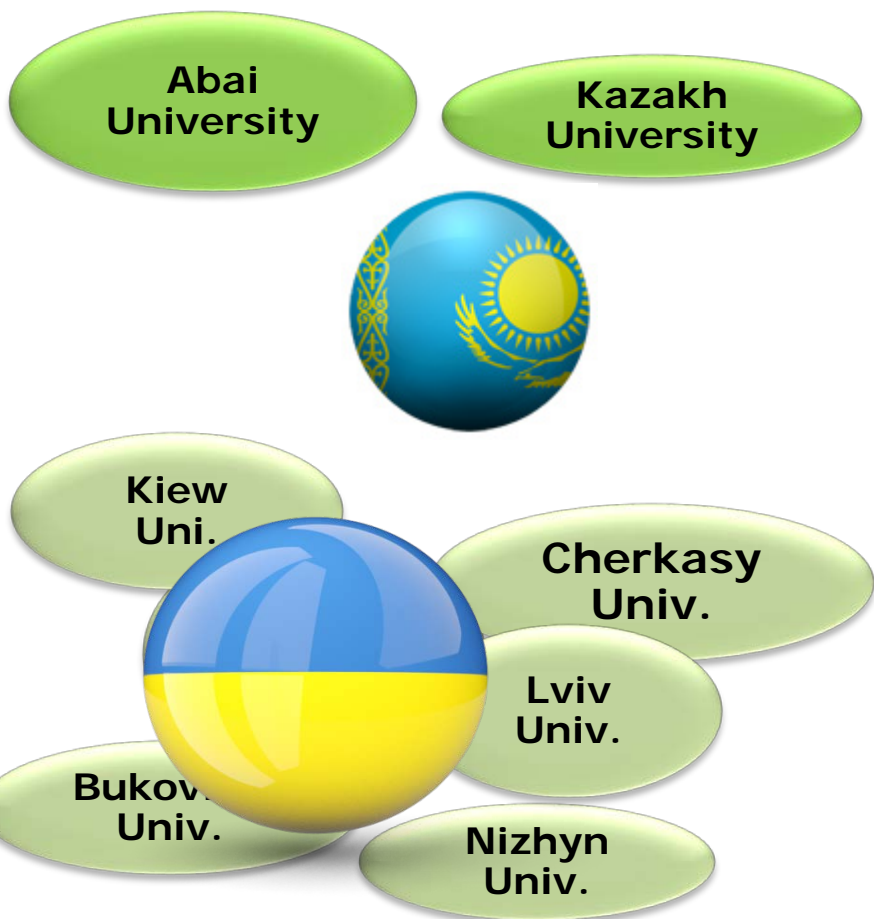
Min. 3 Programme Countries:

Min. 1 HEI each



## Example 3: consortia composition (multi-country project)

### 2 partner countries



### 3 programme countries





# Part II: Priorities

## National Projects

Defined by the **Ministries of Education** in close consultation with the EU Delegations

Must address **national priorities** set for each Partner Country.

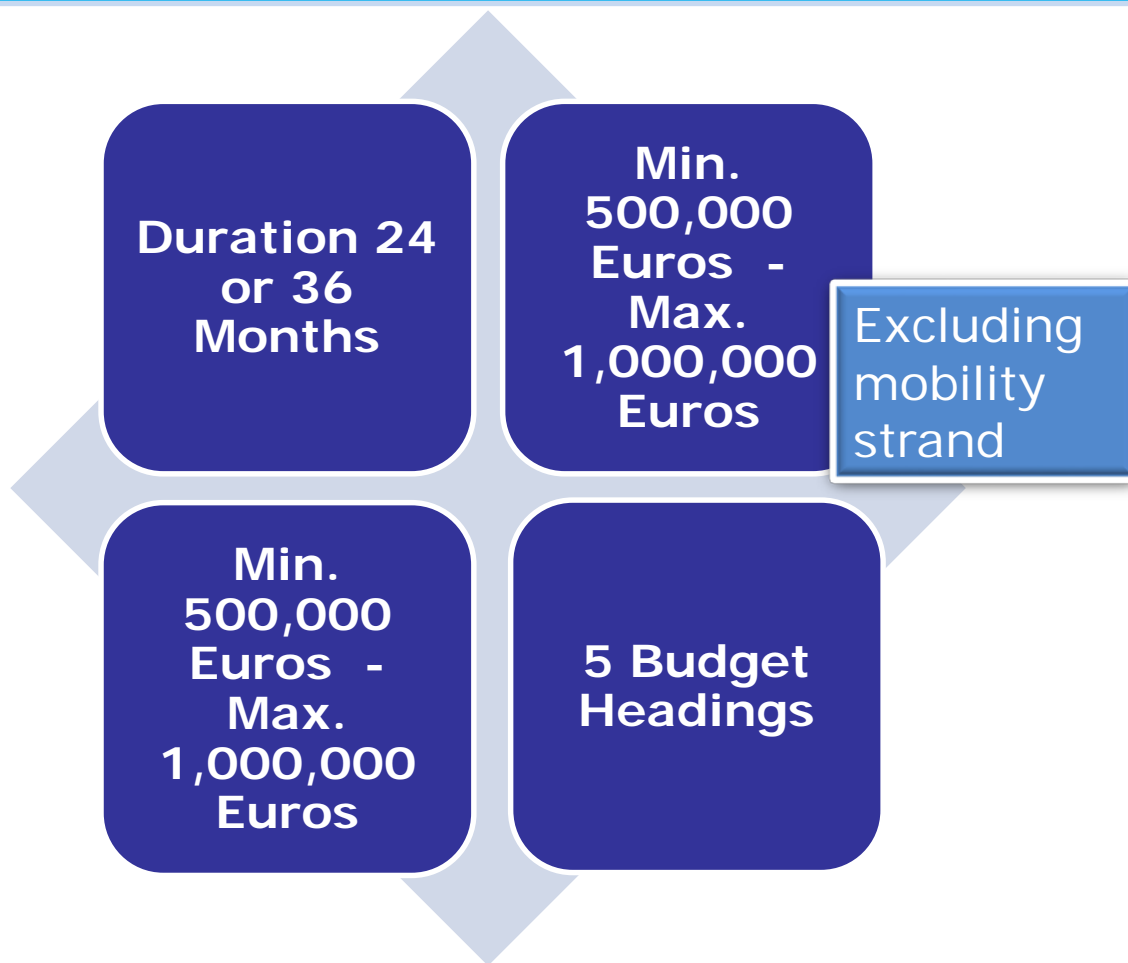
## Multi-Country Projects

Defined by the **Commission** and based on EU's external policy priorities

Must address the **regional priorities** for countries in the same region (regional projects)

or  
**regional / national priority common** to different regions (cross-regional projects)

## Part II: Grant Size and Duration





## Part II: Cost Categories

**Staff costs (max 40%)**

**4 Staff Categories** (Manager, Researcher/Teacher/Trainer, Technician, Administrator)

**Travel costs**

**Students/staff from partners** in countries involved in the project from their place of origin to the venue of the activity and return. Activities and related travels must be carried out **in the countries involved in the project**

**Costs of stay**

Subsistence, accommodation, local and public transport, personal or optional health insurance.

**Equipment (max 30%)**

Purchased exclusively for the benefit of HEIs in the Partner Countries

**Sub-contracting  
(max 10%)**

Exceptional for services related to competences that can't be found in the consortia



## Part II: Costs Categories and Allocation Method

### 5 Budget Categories

Staff

Travel

Cost of Stay

Equipment

Sub-contracting

### 2 Allocation / Justification Methods

Real Costs

Unit Costs

**Other types of costs** (ex.: dissemination, publishing, overheads costs, etc.) are not considered for the calculation of the grant.  
>>> Expected to be **covered by co-funding.**



## Part II: Unit Costs

- A unit cost is a **fixed contribution** which is multiplied by the specific **number of units** to cover the costs linked to the implementation of a specific activity or task.
- **EU Grants** : 2 important principles.
  - Non profit
  - Co-funding
- How to respect these principles under a "*unit cost*" approach?
- **E+ Unit Cost amounts** are the result of a statistical analysis carried out on real project costs from previous generation of programmes (LLP, Erasmus Mundus, Jean Monnet, Tempus, etc.)
- **For CBHE**, the simulation carried out on former Tempus projects showed that "*statistically*" the combination of real and unit costs corresponded +/- to 90% of their total eligible costs.

## Part II: Unit Costs

- **Real costs:** How did you **use** the grant
  - = > **input** based
  - = > Expenses incurred, supporting documents
- **Unit costs:** what did you **achieve** with the grant
  - = > **output** based
  - = > No need to prove the actual expenditure but you need to show the "triggering event" (i.e.: the fact the activity was actually & properly implemented (e.g. teaching, training))

## Part II: Unit Costs

### Unit Costs

#### Grant Allocation

*Volume (/nature) of activities proposed in the application*

#### Use of the Grant

*internal decision of the partnership (in coherence with application)*

#### Grant Justification (final report)

*Eligibility verification of the "triggering event"*

## Part II: STAFF COSTS - Grant Size and Duration

Financing mechanism for staff costs	Amount	
<p style="text-align: center;"><b>Unit costs</b></p> <p><b>Subdivided in 4 categories and country groups (4 groups for Programme and 4 groups for Partner Countries)</b></p>	per manager involved per day of work on the project	<p><b>Max. 40% of the total grant</b></p>
	per researcher/ teacher/trainer involved per day of work on the project	
	per technician involved per day of work on the project	
	per administrative staff involved per day of work on the project	

## Part II: Travel/Cost of Stay

### Costs of Stay

DAYS	STAFF	STUDENTS
1-14	120€	55€
15-60	70€	40€
61 days - 12 months	50€	n.a.

### Travel Costs

Distance Bands	Unit Cost
100-499 km	180€
500-1999 km	275€
2000-2999 km	360€
3000-3999 km	530€
4000-7999 km	820€
8000-19.999 km	1.100€

## Part II: Travel/Cost of Stay

[http://ec.europa.eu/programmes/erasmus-plus/tools/distance\\_en.htm](http://ec.europa.eu/programmes/erasmus-plus/tools/distance_en.htm)

### Example 1:

Staff Trip: From Paris to Bxl (**308 KM**)

**Duration 2 days**

#### Real expense:

Travel Costs :120 €

Hotel + Subsistence Costs (250 €)

Total real expenses: 370 €

#### Calculation (unit-costs):

Travel Costs: 180 €

Costs of Stay: 2 x 120 € =240 €

Total unit-costs: 420 €

### Example 2 :

Staff Trip: From Paris to Berlin (**771 KM**)

**Duration 2 days**

#### Real expense:

Travel Costs :250 €

Hotel + Subsistence Costs (300 €)

Total real expenses: 550 €

#### Calculation (unit-costs):

Travel Costs: 275 €

Costs of Stay: 2 x 120 € =240 €

Total unit-costs: 515 €

## Part II: Grant Size and Duration-Special Mobility Strand

Max. 80% of the total EU grant awarded for the joint or structural project (excluding the mobility strand)

Travel costs

Cost of Stay

## Part II: STUDENTS - Special Mobility Strand Cost of Stay

### Costs of Stay €/Month

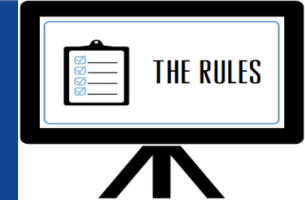
#### Students from Programme Countries

Irrespective of hosting country
650 €

#### Students from Partner countries

Country group 1 hosting	Country group 2 hosting	Country group 3 hosting
850 €	800 €	750 €





## Part II: STAFF- Special Mobility Strand Cost of Stay

Cost of Stay **€/Day**  
Staff from Partner Countries

Days	Country group 1 hosting	Country group 2 hosting	Country group 3 hosting	Country group 4 hosting
1-14	160 €	140 €	120 €	100 €
15-60	112 €	98 €	84 €	70 €

Cost of Stay **€/Day**  
Staff from Programme Countries

Days	Irrespective of hosting country
1-14	160 €
15-60	112 €

# Part III – The application and



# Selection procedure



## Part III- Application and Selection procedure

### Indicative roadmap for selection process-CBHE

Steps	Date
Publication of the Call for Proposals	Oct. 2014
Deadline for submission of applications	<b>10 February 2015</b>
Expert assessment	March-April 2015
Consultation of local/regional stakeholders	May-June 2015
Award Decision	July 2015
Notification of applicants and Publication of results on EACEA web site	July-August 2015
Preparation and signature of grant agreements	August –September 2015
Start of Eligibility Period	15 October 2015



## Part III: Submission of applications- General

### When? How? Where?

- One deadline - One-phase submission - on-line to EACEA
- Application form = unique reference information for the submission deadline.

### What?

- Specific application form:

**eForm:** project data – parts A, B, C

+ **compulsory** annexes:

- ✓ **Detailed project description** (Word doc) – parts D, E, F, G, H, I, J
- ✓ **Budget tables** (Excel doc)
- ✓ **Declaration of Honour+ Mandates** (in one single PDF doc)



**Pre-filled with info  
from Participant  
Portal - PIC**



## Part III: Submission of applications- Application form - structure & contents

### **eForm** (PDF Adobe doc)

- A. Identification of the applicant and other partners
- B. Description of the project (summary information)
- C. Specific information related to CBHE

### **Detailed project description** (Word doc. Attached to eForm)

- D. Quality of the project team and the cooperation arrangements
- E. Project characteristics and relevance
- F. Quality of the project design and implementation
- G. Impact, dissemination and exploitation, sustainability; **LFM; Workplan**
- H. Work packages
- I. Special Mobility Strand (where applicable)
- J. Other EU Grants



## Part III: What is assessed? Eligibility Criteria

Formal submission requirements

Grant size and duration

Applicant, Partners and Partnership requirements (number of partners, status of the grant applicant & partners, etc.)



## Part III: What is assessed? Exclusion and Selection Criteria

The institution is **not in one of the situations described in section C**. Exclusion criteria of the Guidelines (such as bankruptcy, profession misconduct, subject of fraud, corruption, administrative penalty, conflict of interest, etc.)

**Legal person status** of the applicant organisation

**Financial capacity** to complete the proposed activities (**private entities only**)

**Operational capacity** to complete the proposed activities

*Based on supporting and administrative documents, like the declaration of honour, legal entity form, profit and loss accounts...*



## Part III: What is assessed? Award Criteria

**Relevance**  
(30 points)

**Quality of  
Design +  
Implementation**  
(30 points)

**Quality of  
Team +  
Cooperation  
arrangements**  
(20 points)

**Impact and  
Sustainability**  
(20 points)

**To be considered for funding, proposals must score  
at least 60 points in total and - out of these points at least 15 points for "Relevance"**

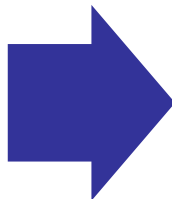




## Part III: What is assessed? Award Criterion 1 – Relevance

### DEFINITION

- *The project contributes to the achievement of the policy objectives of the participating partners*
- *It is based on and addresses real needs & problems of the target groups*



### CONTENT

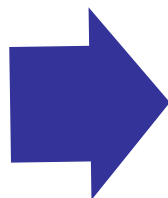
- How clearly the project addresses the Programme **objectives** and **priorities (annual, thematic, geographical priorities)**
- **Needs analysis** and presentation of **specific problems** address
- Definition of **target groups**
- What is **innovative** or complementary to other initiatives
- How the **project was prepared**



## Part III: What is assessed ? Award Criterion 2 - Quality of Design and Implementation

### DEFINITION

- *The activities proposed are appropriate to achieve the specific and wider objectives*
- *It uses the most appropriate methodology*
- *It demonstrates a logical and sound planning capacity*



### CONTENT

Description of the project as a whole, including:

- **specific objectives**
- **activities**, expected **outcomes**, wider and specific objectives
- academic **content** and pedagogical **approach**
- **involvement** of academics, students and stakeholders at large
- **quality control** processes



## Part III: What is assessed? Award Criterion 3 - Quality Team and Cooperation

### **DEFINITION**

- *The partnership includes all the skills, recognised expertise and competences required*
- *Suitable distribution of tasks*
- *Sound communication and coordination*



### **CONTENT**

- Presentation of the **partners competences** and **roles** in the project
- Description of any **complementary skills**, expertise and competences directly relating to the planned project activities
- ensure **regional dimension**
- Planned measures to ensure effective **communication**



## Part III: What is assessed? Award Criterion 4 - Impact and Sustainability

### DEFINITION

- *Information/outcomes of the project are made available to groups not directly involved (multiplier effect)*
- *Optimal use of the results during & beyond the project lifetime*
- *Expected impact will be substantial and sustainable in the long term (financial, institutional and policy level)*



### CONTENT

- Expected **impact** at different levels
- **Dissemination strategy:** outputs to be disseminated, target groups, dissemination tools & activities
- **Measures** planned to ensure the sustainability of project outcomes and outputs at **three levels:** financial, institutional and political
- **Evidence of impact** on HE at institutional / national level in PCs



## Part III: What is assessed? Mobility Strand – Quality Design & Implementation

Additional  
Award  
Criteria

### DEFINITION

- *Full contribution to the achievement of the related project and added value of the project*
- *Transparent procedures selection of participants*
- *Quality systems*



### CONTENT

Relevance of the mobility strand for the project

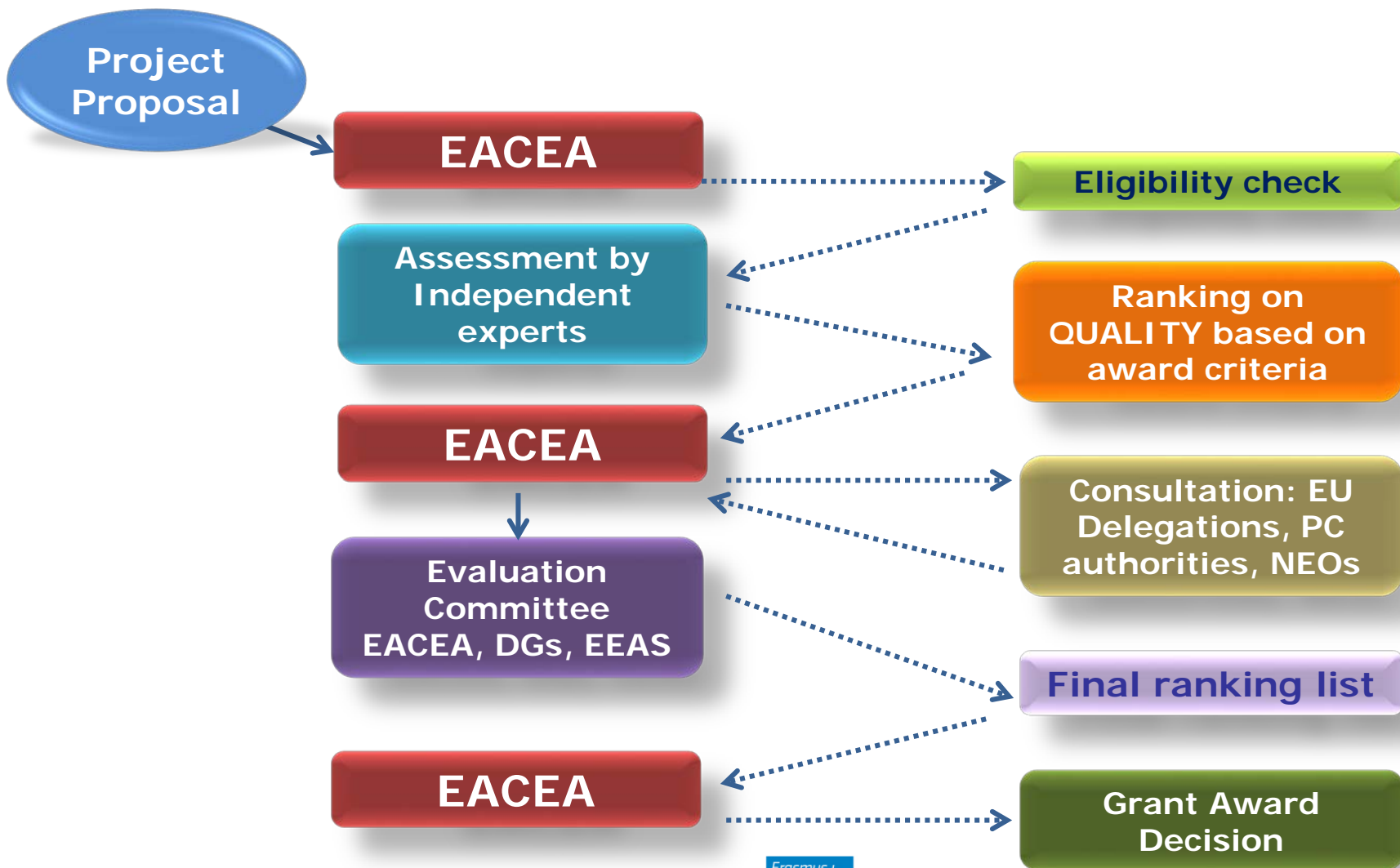
Well-**articulated** with the project; demonstrated **added value**

Demonstration of positive **impact** for individual and institutions

**Validation and recognition** at institutional level



## Part III: What is assessed? - Selection Process





## Part III: What is assessed? - Award Decision

**EACEA takes  
decision based on:**

**Evaluation  
Committee's  
recommendation,  
taking into account:**

*ranking list on quality established by external experts*

*the results from the consultation process*

*the budget available for each region*

*the need to achieve a geographical balance within a region*

*sufficient coverage of the priorities*

# Local Support

## Centrally managed (EACEA) but local support :

International E+ Contact Points (**ICPs**) in Programme Countries

[https://eacea.ec.europa.eu/erasmus-plus/contacts/international-erasmus-plus-contact-points\\_en](https://eacea.ec.europa.eu/erasmus-plus/contacts/international-erasmus-plus-contact-points_en)

National Erasmus+ Offices (**NEOs**) in certain Partner Countries (PCs)

[https://eacea.ec.europa.eu/erasmus-plus/contacts/national-erasmus-plus-offices\\_en](https://eacea.ec.europa.eu/erasmus-plus/contacts/national-erasmus-plus-offices_en)

**Other useful links:**

**Erasmus+ website - EACEA**

[http://eacea.ec.europa.eu/erasmus-plus\\_en](http://eacea.ec.europa.eu/erasmus-plus_en)

**Erasmus+ website – EU Commission**

[http://ec.europa.eu/programmes/erasmus-plus/index\\_en.htm](http://ec.europa.eu/programmes/erasmus-plus/index_en.htm)



## Part III: Continuity with the past but new elements: Tempus

- **Partnership** criteria and compulsory Partnership agreement
- **Geographical scope** (28 -> 33 Programme Countries AND 27 -> 150 Partner Countries)
- Special **Mobility Strand** & related requirements
- Introduction of **Unit Costs**
- **Size of Grant** - 500.000-1 Million € (excluding the mobility strand)
- **Participant Portal** (registration)

## Part III: Continuity with the past but new elements: Alfa

- **Management** of the action by EACEA
- Different **partnership** requirements (smaller) and introduction of a compulsory partnership agreement
- **Duration** (24 or 36 months)
- a wider **geographical scope** (from 28 EU countries to 33 programmes countries and from 18 LA countries to more than 150 PCs).
- Introduction of **unit costs**
- **No more contingency reserve**
- **No more obligation to spend 70%** of the budget in LA or for the benefit of LA partners
- Smaller size of the **grant** (in particular max amount reduced from max. 3M to 1 million)
- **Application procedure** (one single step procedure)
- Compulsory **registration** of the participating institutions in the participant portal (PIC)

## Part III: Continuity with the past but new elements: Edulink

- **Management** of the action by EACEA
- Different **partnership** requirements (requirement of Programme Country Partners) and introduction of a compulsory partnership agreement
- a wider **geographical scope** (33 programmes countries and more than 150 PCs)
- Introduction of **unit costs**
- **Application procedure** (one single step procedure)
- Compulsory **registration** of the participating institutions in the participant portal (PIC)



thank you

merci  
obrigado  
grazie  
gracias  
kitos  
спасиби  
tack  
köszönöm  
хвала  
danke  
aciū  
hvala vam  
teşekkür ederim  
Dank u  
tak  
bakka pér  
σας ευχαριστώ  
ddiolch 'ch  
pakka pér  
dziękuję  
dəkujj  
תודה  
Dakujem  
hvala  
blagodarya  
Tapadh leibh  
falemmnderit  
спасибо  
شكرا  
mulțumesc  
tānan teid  
дзякуй  
trugarez  
Vi благодарам  
谢谢  
धन्यवाद  
Go raibh maith agaibh  
Paldies